LIBRARY
SUPREME COURT, U. S.

Office-Supreme Court, U.S.
FILED
AUG 19 1965
JOHN F. DAVIS, CLERK

IN THE

SUPREME COURT OF THE UNITED STATES.

OCTOBER TERM, 1965.

No. 468

THE COLSON CORPORATION,
Petitioner,

vs.

NATIONAL LABOR RELATIONS BOARD,
Respondent.

PETITION FOR A WRIT OF CERTIORARI

To the United States Court of Appeals
For the Eighth Circuit.

JAMES M. REEVES,
711 Ward Avenue,
Caruthersville, Missouri,
Counsel for Petitioner.

Of Counsel:
JAMES E. REEVES,
711 Ward Avenue,
Caruthersville, Missouri.

ST. LOUIS LAW PRINTING CO., INC., 415 N. Eighth Street. CEntral 1-4477.

INDEX.

	Page
Opinions below	1
Jurisdiction	2
Questions presented	2
Statutes involved	5
Statement	5
Reasons for granting the writ	10
Appendix A—Pertinent portions of the National Labor Act as amended	18
Appendix B—Opinion of Court of Appeals for the Eighth Circuit	20

Cases Cited.

Joy Silk Mills, Inc. v. N. L. R. B., U. S. App. D. C., 1950, 185 F. 2d 732, 743, certiorari denied 341 U. S. 914, 71 S. Ct. 734, 95 L. Ed. 1350	15
NLRB v. American Pearl Button Company (C. A. 8th), 149 F. 2d 311	16
NLRB v. Babcock and Wilcox, 351 U. S. 105, 100 L. ed. 975, 76 Sup. Ct. 679	17
NLRB v. Council Mfg. Corp. (C. A. 8th), 334 F. 2d 161	17
NLRB v. Dan River Mills, Inc., 274 F. 2d 381 (C. A. 5th)	13
N. L. R. B. v. Salant & Salant (C. A. 6th), 183 F. 2d 462	15
NLRB v. Tennessee Coach Company (C. A. 6th), 191 F. 2d 546	17
NLRB v. Twin Table and Furniture Company (C. A. 8th), 308 F. 2d 686	17

Statutes Cited.

National Labor Relations Act, as amended (61 Stat. 136, 73 Stat. 519, 29 U. S. C. A., § 151 et seq.) 3, 4, 5, 10, 13, 15
National Labor Relations Act, Sections 8 (a) (1) and 8 (a) (5) (29 U. S. C. 185 (a) (1) and 158 (a) (5)) 5, 14
28 U. S. C. 1254 (1) 2

IN THE

SUPREME COURT OF THE UNITED STATES.

OCTOBER TERM, 1965.

No. .....

THE COLSON CORPORATION,
Petitioner,

vs.

NATIONAL LABOR RELATIONS BOARD,
Respondent.

PETITION FOR A WRIT OF CERTIORARI
To the United States Court of Appeals
For the Eighth Circuit.

The petitioner respectfully prays that a Writ of Certiorari issue to review the judgment of the United States Court of Appeals for the 8th Circuit entered in the above case on June 30, 1965.

OPINIONS BELOW.

The petitioner has filed with this petition nine copies of the record as printed for use of the Court below. The Trial Examiner's Decision is set forth commencing at page 276 of the Record. The opinion of the National Labor Relations Board is officially reported at 148 N. L.

R. B. No. 89 and is set forth commencing at page 316 of the Record. The opinion of the Court of Appeals for the 8th Circuit is set forth on page 1 of the proceedings of the Court of Appeals attached to the printed Record and as Appendix B herein.

JURISDICTION.

The judgment of the Court of Appeals for the 8th Circuit was entered on June 30, 1965 (Proceedings in Court of Appeals, page 27). The opinion was filed June 14, 1965. The Court of Appeals denied the petition for rehearing on July 9, 1965 (Proceedings in Court of Appeals, page 32). The jurisdiction of this Court is invoked under 28 U. S. C. 1254 (1).

QUESTIONS PRESENTED.

I.

Upon petition of the Union (International Brotherhood of Boilermakers, Iron Ship Builders, Blacksmiths, Forgers and Helpers (AFL-CIO), the Board conducted a representation election which the Union lost 32 to 20. Before the election the Union filed an unfair labor practice charge against the petitioner alleging that certain pre-election conduct of local citizens were chargable to petitioner. After investigation by the Regional Director, the Union voluntarily withdrew this charge and proceeded to election. After losing the election the Union filed a refusal to bargain charge based on the same pre-election conduct of local citizens that had been the subject of the earlier charge. The Regional Director set aside the election on objections by the Union and petitioner appealed to the General Counsel of the Board and before petitioner's objections could be ruled upon, the Board ordered dismissal of the petition for representation election and proceeded with the refusal to bargain charges. The Board found

that based upon Union authorization cards the Union represented 29 employees out of an appropriate unit of 57, and ordered recognition of the Union without an election, the Court of Appeals granted enforcement. The question presented is whether the Board, without giving the employees an opportunity to exercise their right of a secret ballot election (29 U. S. C. 159 (c)) has the statutory authority to order recognition of the Union as the representative of all the employees? And, whether the Union can gain recognition by employing two mutually inconsistent statutory procedures; (1) a representative election which proceeds on the statutory basis that there is a question of representation (29 U. S. C. 159 (c)), and; (2) an unfair labor practice procedure which proceeds on the basis that there is no question of representation (29 U. S. C. 158 (a) (5))?

II.

In determining the Union's majority of 29 employees out of a unit of 57, the Board relied upon a Union authorization card signed by an employee who testified at the hearing that he signed the card because of fear arising out of another Union experience in which another Union had blown his front porch off his apartment, poured acid in his car and threatened him several times. The Court of Appeals ruled that the Board was entitled to rely on this card, "as there was no evidence that Downing was subjected to any abuse or coercion by the charging party in the present proceedings" (Proceedings of Court of Appeals, page 10). The question presented is whether such an authorization card constitutes substantial evidence (29 U. S. C. 160 (e)), that the employee has designated the Union his bargaining representative?

III.

Local citizens conducted a pre-election campaign against the Union. The Board found that their conduct was at-

tributable to petitioner because R & R Company, a locally owned corporation, was the alter ego of petitioner and petitioner did not notify the employees that the relationship of the local citizens to R & R had been terminated. All local connection with R & R Corporation was terminated before the Union's organizational campaign began and before any local citizens contacted any of the employees. None of the employees in their testimony connected the visits by local citizens with petitioner or R & R Company, but identified them as, "grocer, paint salesman, merchant", etc. It was stipulated that the local citizens exercised no management functions nor supervision over R & R. The petitioner posted a notice disassociating itself from the local campaign. The Court of Appeals ruled that there was substantial evidence that the conduct of the local citizens was attributable to petitioner. The question presented is whether there was any substantial evidence of agency as required by the act (29 U. S. C. 152 (2) (13)); and whether the conduct of the local citizens was protected by the, "free speech" provisions of the act (29 U. S. C. 158 (c)).

IV.

An employee was promoted to leadman in the welding department. Four welders walked out in protest. The Board ruled that the welders were engaged in a protected activity and entitled to reinstatement. The Court of Appeals held that promotion to leadman does not encompass supervisory functions and the protest over the promotion was a protected concerted activity. The question presented is whether the promotion of an employee by management can be the subject of a labor dispute protected by the act?

V.

Petitioner, through two of its supervisors, questioned an employee as to Union sympathies of the employees and

suggested that he find out how they were going to vote. The requests were not accompanied by any threat or promise of benefit. Another supervisor warned an employee not to talk Union to other employees in the plant. The Board found that this conduct violated 8 (a) 1 of the Act and the Court of Appeals granted enforcement. The question presented is whether it is a violation of the Act to question an employee as to Union sympathies when the questioning is not accompanied by threats or coercion; and whether it is a violation of the Act for petitioner to refuse to let its premises be used for organizational activities when other means are readily available?

STATUTES INVOLVED.

The pertinent portions of the National Labor Relations Act as amended (61 Stat. 136, 73 Stat. 519, 29 U. S. C. A., § 151, et seq.), as set forth in the Appendix at pp. 18-19.

STATEMENT.

The National Labor Relations Board by its Order dated September 4, 1964, as amended September 15, 1964, found petitioner guilty of unfair labor practices in violation of Sections 8 (a) (1) and 8 (a) (5) of the National Labor Relations Act (29 U. S. C. 185 (a) (1) and 158 (a) (5)). The order of the Board was enforced in its entirety by the Court of Appeals.

The Board found that petitioner had violated Section 8 (a) (1) of the Act by coercively interrogating employees, by threatening them with reprisal if they supported the Union and by enlisting them to report on Union activities of other employees and by refusing to re-employ four employees after they had engaged in a walkout because of the promotion of a leadman. The Board found that petitioner violated 8 (a) (5) of the Act by refusing to recognize and bargain with the Union on and after Jan-

uary 8, 1963, and by unilaterally granting wage increases on March 27, 1963, and December 16, 1963.

The petitioner is an Ohio corporation engaged in manufacturing materials handling and hospital equipment, and it is admitted that the petitioner is engaged in commerce within the meaning of the act. Petitioner has several manufacturing plants, but the only plant involved in the present case is located at Caruthersville, Missouri. The Labor Union which is the charging party in this case is the International Brotherhood of Boilermakers, Iron Ship Builders, Blacksmiths, Forgers and Helpers, AFL-CIO.

In an effort to bring industry to their city, some of the citizens of Caruthersville formed an organization called the Caruthersville Industrial Development Corporation, herein referred to as C. I. D. C. The directors, officers and stockholders of C. I. D. C. were local citizens and members of the local business community. C. I. D. C. and the local citizens entered into negotiations with Colson for the location of an industrial plant at Caruthersville in 1962 and pursuant to these negotiations another corporation was formed in 1962 called the R & R Corporation. The officers and directors were local citizens serving without pay. It was stipulated that R & R was formed for the purpose of keeping the name of Colson out of the picture with regard to negotiations with the City and to avoid any publicity concerning a proposed move by the Colson Corporation from a plant in Ohio. It was further stipulated that the management of R & R were considered Colson personnel and none of the officers or directors of R & R had any management function, all served without pay and exercised no supervision over the plant. The City erected the plant facilities in 1962 and negotiated a lease with Colson and the plant was fully opened for business on September 17, 1962. Pay-

roll checks and other administrative expenses of the plant were paid by R & R until mid-September, 1962. These expenditures were reimbursed by Colson. On November 30, 1962, all of the officers and directors of R & R resigned and all the shares transferred to some of the officers of Colson (R. 67-68). The Union organizational drive did not commence until late December, 1962. In early January, 1963, about 25 local citizens met at the City Hall and agreed to contact the employees to persuade them not to vote for the union. In contacting the employees the businessmen generally discouraged Union membership and warned the employees that petitioner might move if the Union was voted in. The only evidence of contacts between the local citizens and Colson was that Dunagan, a local citizen, called the plant manager when he heard of the organizational campaign and the plant manager refused to give him any information and told him, "not to do anything with Colson because it was out of their hands" (R. 175-176). The Vice-President of petitioner also explained to Dunagan that there was nothing the community could do and that the community should stay out of the campaign, and on January 28, 1963, petitioner posted a notice stating that the businessmen were not authorized to speak for the Company (R. 204).

In the employee's testimony concerning the contacts with the businessmen, the employees identified the persons talking to them about it as the, "furniture dealer", "Chevrolet dealer", "paint salesman", or some other business capacity, and none of the employees identified the businessmen as the agents, employees or in any way connected with the petitioner. For example, see testimony of Warren identifying two of the businessmen, as, "a furniture dealer here in town" and another businessman as, "a paint salesman" (R. 148); testimony of Collins identifying the businessman as the person who, "runs the

IGA Store" (R. 69), and what the businessman said to him did not change his opinion about the Union (R. 82); testimony of Dean identifying the businessman as the man who runs, "Inman's Auto Parts", and another businessman as a "Chevrolet Dealer" (R. 85), and that he had known they were businessmen in Caruthersville and had no information about them being employees of Colson (R. 89), and that the contact by the businessmen did not change his mind about the Union (R. 89); testimony of Brees identifying the persons who contacted him as the owner of, "a grocery store over by where I used to live", and the other person as a "City Counselor" (R. 109), and that nothing they said changed his opinion (R. 111); and testimony of Hastings identifying the businessmen who contacted him as a "merchant" and the other one as a "real estate man" (R. 124), and what the businessmen told him did not influence his vote (R. 126).

After the Union's request for recognition on January 8, 1963, the Union filed a representation petition on January 10, 1963, with the Regional Director at St. Louis requesting a representation election at the Caruthersville plant. On January 28 the Union filed an unfair labor practice charge against petitioner alleging unfair labor practice charges against the company based upon the conduct of the businessmen of Caruthersville, in contacting the employees. On February 27, 1963, the Union withdrew the charge (R. 163-165). Decision of Trial Examiner (R. 278).

On March 13, 1963, the petitioner and the Union entered into a stipulation for certification upon consent election (General Counsel Exhibit 3a, R. 13-15). Pursuant to this stipulation the Regional Director conducted an election at the Caruthersville plant and the Union lost by a vote of 32 to 20 (Decision of Trial Examiner, R. 278).

On May 8 the Union filed objections to the conduct of the election because of the conduct of the businessmen

of Caruthersville and the Regional Director issued a report in which he recommended that the election be set aside and that the Board direct a new election. The petitioner appealed from this ruling to the General Counsel in Washington and while the appeal was pending the Regional Director dismissed the petition for election on December 9, 1963 (Findings of Trial Examiner, R. 278-279).

On May 28, 1963, and after having lost the representation election held on March 22, 1963, the Union filed the refusal to bargain charge complaining of the conduct of the businessmen in the pre-election activity which had been the subject matter of their earlier charge filed on January 28 and which had been dismissed at the Union's request on February 27, 1963 (General Counsel Exhibit 4b and 4c, R. 229-230, testimony of Kincade, R. 163-165).

On June 24, 1963, four welders walked off the job to protest promotion of one Jackie Norris as a leadman and did not return until the morning of June 26, 1963, at which time they were informed that they could not return to work without a doctor's certificate (R. 34-35, R. 44-45, R. 55-57).

One employee, Gene Harwell was contacted by his foreman who asked Harwell to talk with the other employees in his department to, "find out how they felt about the Union and which way they was going to vote" (R. 42). Before this conversation Harwell had made it known to the foreman that he was against the Union (R. 42). About a week or two before the election another foreman asked Harwell what he thought of the Union and what he thought the election result was going to be (R. 41).

After the election an employee, Robert Dean, was told by the foreman of his department, "I understand that you have been talking Union to some of the employees in

the plant * * * (William Sheffield, Plant Manager) knows about it and the next time it happens he is going to fire you" (R. 91).

REASONS FOR GRANTING THE WRIT.

I.

The order of the Board requiring recognition of the Union without an election interferes with the right of the employees to a secret written ballot in a Board supervised election. Also, the right not to be represented must be considered. Under the statutory scheme of the act, elections by secret written ballot are provided so that the employees can freely and secretly express their true wishes in the matter of representation (29 U. S. C. 159(c)). The Union authorization cards relied on to demonstrate the majority status have none of the statutory safe-guards of a Board conducted election. Union cards are notoriously bad indicators of the employees true feelings. The statistics of Board indicate the unreliability of authorization cards. Board Chairman McColloch, in an address before the Labor Relations Section of the American Bar Association in 1962, stated:

> "In 58 elections, the unions presented authorization cards from 30 to 50% of the employees; and they won 11 or 19% of them. In 87 elections, the unions presented authorization cards from 50 to 70% of the employees; and they won 42 to 52% of them. In 57 elections, the unions presented authorization cards from over 70% of the employees, and they won 42 or 74% of them. 1962 proceedings, Section of Labor Relations Law, American Bar Association, pp. 14, 17."

The signing of authorization cards under the conditions of a Union organizing campaign, in most instances in the presence of other employees or partisans is certainly

not conducive to the exercise of a free choice by an employee.

The evidence in this case demonstrates the unreliability of Union authorization cards. In determining the bare majority of one, the Board counted the card of Downing who testified that he signed the card because of fear. Another Union had blown off his front porch, poured acid in his car and threatened him (R. 121-122). Furthermore, four of the 29 employees who signed Union authorization cards also signed cards that they did not want a Union (R. 269, R. 270). Union cards are public knowledge and susceptible to all of the social and economic pressure attendant upon an organizational campaign.

The practical effect of the Board's order in this case is to deny the employees a secret written ballot. It is no answer to say that petitioner has been found guilty of unfair labor practices. These findings are based principally upon conduct of local citizens, and not the supervisors and officers of petitioner. Petitioner's guilt as determined by the Board is a vicarious guilt premised upon petitioner's failure to intercede in a local citizen's campaign against the Union. If petitioner is to be punished, the Board has more appropriate means to carry out the purposes of the Act. The instant order frustrates the purpose of the Act, in that it deprives all of the employees of their right of secret ballot, and may have resulted in the employees being forced to accept a representative which they might have otherwise rejected. In the Board conducted election the Union lost 32 to 20, but the Regional Director set aside the results of the election and before petitioner's exceptions could be ruled upon, the Board ordered the dismissal of the petition for election thereby terminating the representation proceedings and foreclosing any further inquiry into the validity of the election. None of the employees testified that the campaign by the local businessmen changed

their vote. In fact, the employees testified that it did not influence their vote (R. 89, R. 11 and R. 126).

In this state of the record, we respectfully submit that it is not proper to administratively order the recognition of the Union as the majority representation. For ought that appears in this record, the majority of the employees when polled in a secret ballot election did not want the union. The purported coercive conduct of the local citizens under the evidence in this record did not influence the outcome. Even assuming that such conduct is violation of the Act, it can be punished by an appropriate cease and desist order and not by the imposition of a bargaining order interfering with the rights guaranteed the employees under the Act.

Much of our history and traditions of our democracy have demonstrated that the will of the majority is most effectively expressed by secret written ballot.

There is a conflict in the Circuits concerning the appropriateness of such an order to bargain. The Eighth Circuit in the instant case, and the Court of Appeals for the District of Columbia in International Union of Electrical Radio and Machine Workers, AFL-CIO v. NLRB, decided on May 13, 1965, have approved this type of order. However, the Court of Appeals for the Second Circuit in NLRB v. Flomatic Corp., decided on June 14, 1965, has refused to enforce such an order. The Court noted that such an order should be issued with caution because it could interfere with the employees' right not to be represented. The Court restricted the use of a refusal to bargain order to glaring violations of the Act and concluded that the more appropriate remedy is a cease and desist order and a second election.

Because the question of the right to a secret ballot is a matter of great national importance in administering the act and because of the difference of opinion between the Circuits on the appropriateness of a refusal to bargain

order, it is respectfully submitted that certiorari should be granted.

This Record also raises important questions concerning the right of a Union to gain recognition by using two inconsistent statutory procedures. The Union filed a representation petition, proceeded to election and lost. Before the election the Union filed an unfair labor practice charge based upon the pre-election conduct of certain citizens of Caruthersville, and voluntarily withdrew the charge. After having lost the representation election the Union filed a refusal to bargain charge based upon the same pre-election conduct of the local citizens. The decision below permits the use of two mutually inconsistent procedures under the Act. A petition for election proceeds upon the basis that there is a question of representation. In fact, the Board must find that there is such a question before ordering the election (29 U. S. C. 159 (c)). A refusal to bargain charge is an unfair labor practice and proceeds upon the theory that there is no question of representation. That the two procedures are mutually inconsistent has received judicial recognition in **NLRB v. Dan River Mills, Inc., 274 F. 2d 381 (C. A. 5th)**, in which the Court stated,

> "The charge and complaint in essence claimed that the Employer is guilty of an unfair labor practice, because it refuses to recognize a union for a majority status. A representation proceeding, on the other hand, is premised on the express interim conclusion that there is a doubt as to majority representation. Both proceedings ought not to be maintained simultaneously since, as the Board held here, 'a representation proceeding and an unfair labor practice proceeding alleging refusal to bargain are mutually inconsistent.'"

The differences are simple, real and mutually inconsistent. One procedure asserts there is a question of representation and the other procedure asserts there is not.

There is nothing in the Act which authorizes a Union to invoke mutually repugnant machinery of the Act to attain recognition and to burden the administrative processes with the time and expense of such inconsistent legal maneuvering. The employer does not benefit from the election of the Rule of Waiver as suggested by the Board. The employer's unfair labor practices can still be remedied through an 8 (a) (1) proceeding, or an 8 (a) (5) proceeding instituted **before** the election, or the election can be set aside and a new election ordered. Although public rights are being vindicated under the Act public policy should require that a Union be held to some measure of consistency and accountability for its uses of the administrative processes of the Act made with full knowledge of the circumstances. This Union has signed, together with petitioner, a stipulation for certification upon consent election in which it has stipulated that, "a question affecting commerce has arisen concerning the representation of employees within the meaning of Section 9 (c)" (R. 15). Stipulations in legal proceedings ought not be lightly ignored.

Because the question of whether a Union may use both procedures under the Act, involves important questions of Federal Law which ought to be settled by this Court, certiorari should be granted.

II.

The Court below held (R. 10, Proceedings in Court of Appeals):

> "Employee Downing's card was properly counted, despite his after-statement that he signed out of fear based upon prior union experience in a different city and at a different time. '(A)n employee's thoughts (or afterthoughts) as to why he signed a union card * * * cannot negative the overt action of

having signed a card designating a union as bargaining agent.' Joy Silk Mills, Inc. v. N. L. R. B., U. S. App. D. C., 1950, 185 F. 2d 732, 743, certiorari denied 341 U. S. 914, 71 S. Ct. 734, 95 L. Ed. 1350."

We respectfully submit that the Court below has avoided the issue. The issue is whether the card expressed the employee's free and uncoerced choice. This is not a situation where an employer conducted an investigation as to why the employees signed the Union cards as was the case in **Joy Silk Mills** relied on by the Court below. Of course, it is true that a card once validly executed cannot be discredited by a subsequent change of heart or afterthought. But the issue here is this: was the card validly and properly executed in the first instance? The plain import of employee's testimony was that he signed this card because of fear.

Because of the increasing reliance by the Board upon authorization cards important Federal questions are involved which should be resolved by this Court respecting the validity of cards signed because of fear and the quantum of evidence necessary to satisfy the statutory mandate of "substantial evidence on the record considered as a whole."

III.

The decision below holds petitioner accountable under the Act for campaign activities of local citizens. The decision raises important Federal questions concerning the accountability of employers for electioneering conducted by local citizens and the applicability of the "free speech provisions of the Act" (29 U. S. C. 158 (c)). The decision below conflicts with **N. L. R. B. v. Salant & Salant (C. A. 6th), 183 F. 2d 462,** in which the Court deleted an order of the Board requiring a local citizen's industrial committee to cease interfering with the rights of the

employees, "by holding or sponsoring anti-union rallies". The Court observed,

> "These paragraphs of the order are plainly illegal since they enjoin statements and conduct now permissible under Section 8 (c) of the amended Act which provides that the expression of any views, arguments or opinion shall not constitute or be evidence of an unfair labor practice if such expression contains no threat of reprisal or force or promise of benefit."

See also concurring opinion of Judge Johnsen in **NLRB v. American Pearl Button Company (C. A. 8th), 149 F. 2d 311.**

The practical effect of the decision below is to impose a gag upon the local community by holding petitioner accountable for the conduct of local citizens in the absence of any substantial evidence of agency. Because members of local communities often express themselves upon the issues involved in labor disputes it is a matter of national importance for this Court to rule upon and define the extent of responsibility of employers for such conduct and the applicability of the "free speech" provisions of the Act.

IV.

The Court below found that the promotion to a lead man is not an exclusive function of management and can be the subject of a labor dispute protected by the Act. The promotion of an employee by management has not been before this Court and raises important Federal questions of whether such promotions can be the subject of a labor dispute within the protection of the Act.

V.

There has been a great diversity of opinion among the circuits concerning coercive interrogation of employees.

In fact, there has even been conflicts within the circuit. See, for example, **NLRB v. Twin Table and Furniture Company (C. A. 8th), 308 F. 2d 686, NLRB v. Council Mfg. Corp. (C. A. 8th), 334 F. 2d 161,** and **NLRB v. Tennessee Coach Company (C. A. 6th), 191 F. 2d 546.** Upon request of a Union for recognition an employer has the duty to investigate and determine what support the Union has. Petitioner is charged with failing to recognize the Union, and on the other hand convicted of an unfair labor practice because inquiry was made concerning the Union's strength. There were no threats and no coercion accompanying the two isolated interrogations and such interrogation should not violate the Act. Because of the differing views of the circuits and because of the general importance of the question of Federal Law involved, this Court should settle the issue.

Petitioner refused to let its premises be used for organizational activities and the Court below affirmed that such conduct was an unfair labor practice. Caruthersville is a small community and other facilities are readily available for organizational activities without resorting to the employer's premises. This decision conflicts with the ruling of this Court in **NLRB v. Babcock and Wilcox, 351 U. S. 105, 100 L. ed. 975, 76 Sup. Ct. 679.**

For the foregoing reasons petitioner respectfully submits that certiorari should be granted.

JAMES M. REEVES,
711 Ward Avenue,
Caruthersville, Missouri,
Counsel for Petitioner.

Of Counsel:
JAMES E. REEVES,
711 Ward Avenue,
Caruthersville, Missouri.

APPENDIX A.

29 U. S. C. 152 (2):

The term "employer" includes any person acting as an agent of an employer, directly or indirectly, but shall not include the United States or any wholly owned Government corporation, or any Federal Reserve Bank, or any State or political subdivision thereof, or any corporation or association operating a hospital, if no part of the net earnings inures to the benefit of any private shareholder or individual, or any person subject to the Railway Labor Act, as amended from time to time, or any labor organization (other than when acting as an employer), or anyone acting in the capacity of officer or agent of such labor organization.

29 U. S. C. 152 (13):

In determining whether any person is acting as an "agent" of another person so as to make such other person responsible for his acts, the question of whether the specific acts performed were actually authorized or subsequently ratified shall not be controlling. July 5, 1935, c. 372, § 2, 49 Stat. 450; June 23, 1947, c. 120, Title I, § 101, 61 Stat. 137.

29 U. S. C. 158 (a):

(a) It shall be an unfair labor practice for an employer—

(1) to interfere with, restrain, or coerce employees in the exercise of the rights guaranteed in section 157 of this title;

* * * * * * *

29 U. S. C. 158 (a) 5:

(5) to refuse to bargain collectively with the representatives of his employees, subject to the provisions of section 159 (a) of this title.

29 U. S. C. 158 (c):

(c) The expressing of any views, argument, or opinion, or the dissemination thereof, whether in written, printed, graphic, or visual form, shall not constitute or be evidence of an unfair labor practice under any of the provisions of this subchapter, if such expression contains no threat of reprisal or force or promise of benefit.

29 U. S. C. 159 (c) (1):

Whenever a petition has been filed, in accordance with such regulations as may be prescribed by the Board— * * * the Board shall investigate such petition and if it has reasonable cause to believe that a question of representation affecting commerce exists shall provide for an appropriate hearing upon due notice. Such hearing may be conducted by an officer or employee of the regional office, who shall not make any recommendations with respect thereto. If the Board finds upon the record of such hearing that such a question of representation exists, it shall direct an election by secret ballot and shall certify the results thereof.

29 U. S. C. 160 (e):

* * * * * * *

The Findings of the Board with respect to questions of fact if supported by substantial evidence on the record considered as a whole shall be conclusive * * *.

APPENDIX B.

United States Court of Appeals
For the Eighth Circuit.

No. 17,820.

The Colson Corporation, Petitioner, vs. National Labor Relations Board, Respondent.	Petition for Review of Order of National Labor Relations Board.

[June 14, 1965.]

Before Vogel and Blackmun, Circuit Judges and Register, District Judge.

Vogel, Circuit Judge.

This case is here on the petition of The Colson Corporation, Caruthersville, Missouri (hereinafter called petitioner), to review and set aside a final order of the National Labor Relations Board dated September 4, 1964, as amended September 15, 1964, issued pursuant to § 10 (c) of the National Labor Relations Act as amended (61 Stat. 136, 73 Stat. 519, 29 U. S. C. A., §§ 151, et seq.) finding petitioner guilty of unfair labor practices in violation of §§ 8 (a) (1) and 8 (a) (5) of said Act (29 U. S. C. A., §§ 158 (a) (1) and 158 (a) (5)). In its answer to the petition the Board requested that its order be enforced. The Board's decision and order are reported at 148 N. L. R. B. No. 89.

The Board found that petitioner violated § 8 (a) (1) of the Act by coercively interrogating employees, by threatening them with reprisal if they supported the Union, and by enlisting them to report on the union activities of other employees. The Board also found that petitioner violated § 8 (a) (5) and § 8 (a) (1) of the Act by refusing to recognize and bargain with the Union on and after January 8, 1963, and, additionally, by unilaterally granting wage increases on March 27 and December 16, 1963. The Board further found that petitioner violated § 8 (a) (1) of the Act by refusing to reemploy employees White, Davidson, Harwell and Pruitt because they had engaged in protected concerted activities.

Petitioner is an Ohio corporation with manufacturing facilities in Missouri, Arkansas and Massachusetts. The only plant involved in the present dispute is at Caruthersville, Missouri. The products manufactured involve materials handling and hospital equipment. There is no dispute about the fact that petitioner is engaged in commerce within the meaning of the Act. The labor organization which is the charging party in these proceedings is the International Brotherhood of Boilermakers, Iron Ship Builders, Blacksmiths, Forgers and Helpers, AFL-CIO (hereinafter called the Union). It is also undisputed that this labor organization comes within the terms of the Act.

The Board found: The citizens of Caruthersville, Missouri, had become aware of the economic benefits attendant upon industry being brought to their city and as a consequence they formed an organization called the Caruthersville Industrial Development Corporation (herein CIDC) to further their efforts. The president of CIDC was a Mr. Gordon Wright. Horace Dunagan, president of the local bank, served as vice president, and other CIDC stockholders were members of the local business community. The CIDC entered into negotiations with

The Colson Corporation and, pursuant to these negotiations, another corporation was formed in 1962, called the R & R Corporation.

The R & R Corporation was initially incorporated for the minimum allowable capital under Missouri law of $500, such sum being furnished by CIDC. The president of R & R was also Gordon Wright and the vice president Horace Dunagan. It was stipulated that the purpose of the R & R Corporation was two-fold: First, to keep the name of Colson out of the picture with regard to negotiations with the City of Caruthersville; and, second, The Colson Corporation had under advisement a plan to close a plant in Ohio and wished no publicity as to their move.

The City of Caruthersville erected the plant facilities in 1962 and presently owns them. Through a complex arrangement, for the reasons above stated, R & R, on behalf of The Colson Corporation, negotiated a lease with the City. Construction of the plant in Caruthersville began in June 1962. A few employees started to work in July, but the plant was not fully open for business until September 17th, when it went into production. Throughout the construction and early production period, George A. Jones, Colson's vice president in charge of manufacturing, was present at the site, along with several other key personnel for Colson. Payroll checks and other administrative expenses for the plant were paid for by R & R until mid-September. During this period, new employees were informed that they were working for R & R and, upon being hired, were given a book of work rules which referred to their employer as R & R Fabricators Inc. R & R Corporation, was reimbursed by petitioner for these expenditures. The management during this interim period of time and at all times at the plant were considered Colson personnel. It was stipulated that none of the officers or directors of the R & R Corporation had any management functions and all served without pay.

On November 30, 1962, all the officers and directors of R & R Corporation resigned and the shares which they held were transferred to some of the officers of Colson. There was no public announcement, however, of this change. CIDC was reimbursed by Colson for its inital investment of $500 in R & R Corporation. Colson directed that the R & R Corporation be liquidated, and this was being carried out at the time of the hearing. Also, the lease between R & R Corporation and the City was cancelled and a new lease entered into between petitioner and the City of Caruthersville.

In late December of 1962 and early January 1963, the Union engaged in an intensive organizational campaign among petitioner's employees. William Sheffield, petitioner's plant manager, was informed by telegram, sent on January 3rd and received January 4th, of this unionization effort and was also informed by the same means that employees Odell Thornton, Harlin Crayne, Herman Goodwin, Ralph Elkins and Herman Miller were acting as members of the organizational committee. By January 8, 1963, the Union had obtained 30 authorization cards in a unit conceded by petitioner to be appropriate. It was stipulated that there were 57 persons within this appropriate bargaining unit. On January 8th Union representatives went to petitioner's plant and talked to Mr. Sheffield. While there they handed him a letter signed by a Union representative which stated that the Union represented a majority of petitioner's employees, requested recognition and offered to submit the authorization cards to a neutral third party for checking. The request was orally denied by Mr. Sheffield on the 8th, and was formally denied by letter dated January 14, 1963.

On January 4, 1963, the date petitioner received the telegram informing it of a union campaign, a meeting called by the Mayor was held at City Hall in Caruthersville, attended by approximately 25 businessmen of the

city. At this meeting it was agreed that the businessmen would contact the employees to persuade them not to vote for the Union.

On January 10, 1963, the Union filed a representation petition accompanied by 32 authorization cards. On January 28, 1963, the Union filed an unfair labor practice charge against the company, alleging that the conduct of the businessmen in Caruthersville in contacting the employees of petitioner was a violation of § 8 (a) (1) of the Act. A similar charge was made against some of Colson's supervisory personnel. On February 27, 1962, the Union withdrew the unfair labor practice charge. On March 13, 1963, petitioner and the Union entered into a stipulation for certification upon consent election. Pursuant to this stipulation, a Board election was held on March 22, 1963, which the Union lost by a vote of 32 to 20. Timely objections to the election were filed by the Union on May 8th and on that date the Regional Director issued his report on the objections and recommended that the election be set aside and that the Board direct a new election.

The initiation of the present case took place on May 28th, when the Union filed a charge which alleged that since January 8, 1963, and in violation of §§ 8 (a) (1) and 8 (a) (5) of the Act, petitioner had failed to bargain with the Union. On June 27th the Union filed an amended charge in which it included the foregoing allegation and also alleged that by discriminatory conduct as to certain employees petitioner had violated § 8 (a) (1).

On June 24, 1963, Hebert Davidson, Gene Harwell, Leonard Pruitt and Henry White, four welders in petitioner's welding shop, walked off the job to protest petitioner's promotion of one Jackie Norris as a leadman. On June 26th, when reporting back to work, they were told that they would be re-employed only upon presenta-

tion of doctors' certificates to establish that they had been off due to illness. When the four employees declined to present doctors' certificates, they were not allowed to return to work and shortly thereafter were terminated.

This matter was heard before a Trial Examiner on December 17 and 18, 1963, in Caruthersville, Missouri. On April 20, 1964, the Trial Examiner issued his decision finding petitioner guilty of a violation of § 8 (a) (1) because it had, through its supervisors Dinnell and Potts, questioned employee Harwell as to the Union sympathies of his fellow employees and suggested to him that he supply information about them. The Examiner further found that it was a violation of the same section for Foreman Gantz to express the threat that employee Dean would be discharged by the plant manager if he kept on "talking union".

The Trial Examiner found a violation of § 8 (a) (1) of the Act in holding that the businessmen of Caruthersville were petitioner's agents in contacting the employees and urging them not to join the Union. A further § 8 (a) (1) violation was found by the Examiner to be attributable to petitioner in that Mr. Dunagan, on the eve of the election, questioned employees Davidson and Hundhausen as to what they thought of the Union.

The Examiner further concluded that petitioner did not have a good faith doubt as to the majority of the Union on January 8, 1963, when the Union requested recognition as the bargaining agent for the appropriate unit; but the Examiner, relying on the rule of **Aiello Dairy Farms**, 110 N. L. R. B. 1365, 1366-1370, held that the Union, by proceeding to an election with full knowledge of the alleged violations of § 8 (a) (1) which had occurred in the preelection period, effectively waived a finding of a § 8 (a) (5) violation.

The Examiner also concluded, on the basis of the **Aiello** rule, that petitioner's unilateral plantwide wage increases on March 27 and December 16, 1963, were not additional refusals to bargain, in violation of § 8 (a) (5). The Trial Examiner found that petitioner refused to re-employ White, Pruitt, Davidson and Harwell because they had engaged in concerted activity that was protected under § 7 of the Act and that this refusal violated § 8 (a) (1).

The Board affirmed the Trial Examiner's decision with respect to the § 8 (a) (1) violations but reversed the Examiner by holding that petitioner had violated § 8 (a) (5) and (1) of the Act by refusing to recognize and bargain with the Union on and after January 8, 1963, and, additionally, by unilaterally granting wage increases on March 27 and December 16, 1963. Thus the Board rejected its own rule in **Aiello**, supra, and followed its more recent decision in **Bernel Foam Products Co., Inc.**, 146 N. L. R. B. 161.

Petitioner's first allegation of error is that:

> "The Petitioner is not guilty of an unfair labor practice in refusing to recognize and bargain with the Union because:
>
> "a—There is no substantial evidence on the record considered as a whole that the Union represented a majority of the employees within the appropriate bargaining unit."

On January 8, 1963, the concededly appropriate bargaining unit under § 9 (b) contained a total of 57 persons. Thus, in order to be entitled to recognition, the Union must have represented 29. The General Counsel offered into evidence the authorization cards of 30 individuals who were employed within the above unit on January 8, 1963. All of these cards were dated from December 12, 1962, to January 4, 1963. Petitioner did not dispute the

authenticity of the signatures on 19 of these cards which were identified by the individual employees who appeared as witnesses. The remaining 11 cards were identified by the testimony of witnesses other than the signatories. Harlin Crayne testified that he witnessed the execution of cards bearing the signatures of 7 employees. Gail Collins testified that he saw one individual sign; Mike Warren testified that he saw one individual sign a card; and Woodrow Webber testified that he saw Leon Ferrel sign a card. The Trial Examiner found that the testimony of the witnesses to the signing of the 10 authorizations cards was credible and that petitioner had not established any coercion or unlawful inducement concerning the signing of these cards, and that they were voluntarily signed. The Trial Examiner would not count the card of one George Stimel, as it was not signed in the presence of the individual who sought to authenticate it, Harlin Crayne. Thus, on January 8, 1963, when the Union requested recognition, the Union had 29 authorization cards from the 57 employees in the appropriate unit. This constituted a bare majority.

Petitioner contends that a number of the 29 cards counted by the Trial Examiner should have been excluded. It argues that the authenticity of a number of the cards counted depended exclusively upon the credibility of Harlin Crayne and that since one card attempted to be authenticated through him was thrown out, it vitiated the rest of the cards authenticated through him. Petitioner also argues that four of the persons signing the 30 cards also signed cards that they did not want a union. Petitioner further contends that one of the 29 cards counted by the Trial Examiner was "clearly the result of fear and did not represent the uncoerced choice of the signer". This latter employee, Downing, identified his signature and stated that the reason he signed the card was because he had previously been involved in a union campaign in

another city and the Union blew the front porch off his apartment, poured acid in his car and threatened him several times. Without counting Downing's card, the Union would not have had a majority.

Petitioner argues that each employee who signed a card should have personally authenticated his own signature. The law permits alternative methods of authentication. Thus the courts have approved the authentication of such cards by a witness to their execution, **N. L. R. B. v. Economy Food Center**, 7 Cir., 1964, 333 F. 2d 468, 471, or by comparison with a known specimen of the person's handwriting, **N. L. R. B. v. Philamon Laboratories**, 2 Cir., 1962, 198 F. 2d 176, 179-180, certiorari denied, 370 U. S. 919, 82 S. Ct. 1555, 8 L. Ed. 2d 498. We find that the Trial Examiner followed accepted authentication procedures here.

As to petitioners' argument that four cards should not have been counted because the signers also signed cards that they did not want the union, it should be noted that the allegedly unlawful refusal to bargain occurred on January 8, 1963, at least three weeks before any employees signed cards repudiating the Union. It was during this interim period that the alleged coercive activity took place. Petitioner cannot thus take advantage of defection in the ranks of Union supporters. See **Medo Photo Supply Corp. v. N. L. R. B.**, 1944, 321 U. S. 678, 687.

Employee Downing's card was properly counted, despite his after-statement that he signed out of fear based upon prior union experience in a different city and at a different time. "[A]n employee's thoughts (or afterthoughts) as to why he signed a union card * * * cannot negative the overt action of having signed a card designating a union as bargaining agent." **Joy Silk Mills, Inc. v. N. L. R. B.**, U. S. App. D. C., 1950, 185 F. 2d 732, 743, certiorari denied, 341 U. S. 914, 71 S. Ct. 734, 95 L. Ed 1350. See also, **N. L. R. B. v. Greenfield Components Corp.**, 1 Cir., 1963, 317

F. 2d 85, 89; **N. L. R. B. v. Gorbea, Perez & Morrell**, 1 Cir., 1962, 300 F. 2d 886, 887. The Union and the Board were entitled to rely upon this authorization card, as there was no evidence that Downing was subjected to any abuse or coercion by the charging party in the present proceedings.

We find that there was substantial evidence on the record considered as a whole from which the Board could conclude that the Union represented a majority of the employees within the appropriate bargaining unit.

The petitioner next contends that:

> "Even if the Union represented a bare majority of one as found by the Board the majority status does not require recognition without an election if the employer has a good faith doubt about the majority status of the Union."

Petitioner specifically disputes the Trial Examiner's finding that the pre-election conduct of the citizens of Caruthersville was attributable to it on a finding of agency.

The question here presented is whether the petitioner had that essential good faith doubt as to the Union's majority status when the latter demanded recognition, which would entitle it to an election, or whether it sought to dissipate the majority status of the Union, claiming a good faith doubt as a pretext for its illegal action. Although representative status **may** be determined in a Board-conducted election, "A Board election is not the only method by which an employer may satisfy itself as to the union's majority status." **United Mine Workers of America v. Arkansas Oak Flooring Co.**, 1956, 351 U. S. 62, 72 at f.n. 8 and cases cited therein. Where a union has obtained authorization cards signed by a majority of the employees in an appropriate unit, the employer violates § 8 (a) (5) of the Act if he refuses to recognize and bargain with the union. The employer is protected from this charge only

if he has a good faith doubt as to the reliability of the authorization cards. As stated in **N. L. R. B. v. Philamon Laboratories, Inc.**, 2 Cir., 1962, 298 F. 2d 176, 179, certiorari denied 370 U. S. 919, 82 S. Ct. 1555, 8 L. Ed. 2d 498:

> "The act imposes a duty to bargain in good faith upon request whenever a labor organization has been designated by a majority of employees in an appropriate bargaining unit. The employer must recognize and bargain with such an organization whether or not it has been certified by the Labor Board. **United Mine Workers of America v. Arkansas Oak Flooring Co.**, 351 U. S. 62, 76 S. Ct. 559, 100 L. Ed. 941 (1956); **N. L. R. B. v. Sunrise Lumber & Trim Corp.**, 241 F. 2d 620 (2 Cir., 1957), cert. denied 355 U. S. 818, 78 S. Ct. 22, 2 L. Ed. 2d 34 (1957). To be sure, an employer laboring under a good faith doubt as to a union's majority status need not extend recognition. **Nevertheless, in the absence of such a doubt, the employer has no vested right to an election. N. L. R. B. v. Trimfit of California**, 211 F. 2d 206 (9 Cir., 1954)." (Emphasis supplied.)

The same requirement is stated in **N. L. R. B. v. The Bedford-Nugent Corp.**, 7 Cir., 1963, 317 F. 2d 861, 864, a case relied upon by petitioner:

> "• • • The Board concedes that where, at the time request for recognition is made, the employer has a good faith doubt of the union's majority, it may refuse the union's request for recognition without violating Section 8 (a) (5). **National Labor Relations Board v. Dan River Mills**, 274 F. 2d 381 (5th Cir. 1960). At least it may withhold recognition until the union's claims are established by a Board-conducted election. The only limitation on this right is that there be a **good faith** doubt on the part of the employer, that is, the employer may not merely use its

denial of recognition as a subterfuge for delay or to gain time in which to undermine the union or dissipate its majority. **N. L. R. B. v. Taitel**, 261 F. 2d 1 (7th Cir. 1958), cert. den. 359 U. S. 944, 79 S. Ct. 725, 3 L. Ed. 2d 677; **N. L. R. B. v. Jackson Press**, 201 F. 2d 541 (7th Cir. 1953)."

The Trial Examiner found that in the City of Caruthersville for many months during 1962 the R & R Corporation was the *alter ego* of The Colson Corporation. He based this finding upon the fact that R & R originally negotiated Colson's lease with the City, staffed the plant and went into production. New personnel received a book of work rules issued by R & R and payroll checks were received by some employees signed by Horace Dunagan. He found that although Colson's own employees were actually operating the plant, "To all external appearances and, no doubt to many of these employees, they were employees of R & R, of which corporation, Dunagan was the vice president and Gordon Wright, the president." From these facts, the Trial Examiner found that since Colson had for its own advantage used R & R Corporation in its place at the plant and made the R & R Corporation its agent with regard to the employment relationship of the employees, Colson was estopped from denying liability for the acts of the R & R Corporation in the period prior to November 30, 1962 (when the Caruthersville men transferred their R & R shares to Colson and resigned).

The Trial Examiner further found that since Colson did not make any public announcement after November 30, 1962, that the officers and directors of R & R Corporation had resigned and transferred their stock to Colson, Colson would be held responsible for the anti-union campaign conducted by Dunagan, Wright and their associates during the early weeks of January 1963 on the "* * * well established rule of agency that the revocation by the principal of an agent's authority does not become effec-

tive as to third persons, in this instance, the employees, until they receive notice to that effect."

The Board found that since some of the businessmen who attended the January 4, 1963, meeting to discuss ways of defeating the Union had also operated the R & R Corporation, and since the change in ownership had not been publicized, "* * * the employees might well have believed that these businessmen were still connected with or at least were agents of the Respondent [Colson]." The Board affirmed the Trial Examiner's findings and reasons, stating:

> "* * * we are convinced that the businessmen of Caruthersville acted as agents for the Respondent in attempting to cause employees to abandon their interest in a union, and to revoke or destroy union authorization cards previously given to the Union. We also agree that the interrogation of employees about their union sentiments on the eve of a scheduled representation election and attempted surveillance of employees' union activities were violative of Section 8 (a) (1). All of such conduct supports our conclusion that Respondent's refusal to bargain was not motivated by a good-faith doubt about the Union's majority status but was designed to gain time in which to undermine the Union's majority. We conclude that Respondent's refusal to recognize and bargain with the Union on and after January 8, 1963, is violative of Section 8 (a) (5) and (1)."

There is no question but that the activities of the local businessmen were coercive. The remaining question is whether that conduct can fairly be attributable to Colson. Petitioner disclaims responsibility, arguing that the local citizens involved ceased being officers of the R & R Corporation on November 30, 1962, prior to the Union's organizational drive and, further, the company, by posting

its notice of January 28, 1963, put the employees on notice that the businessmen were not acting as agents for the company.[1]

We believe the Board correctly determined that an agency relationship existed between Colson and the local citizens and, further, that this relationship was not revoked by the notice of January 28th. As stated in **N. L. R. B. v. Arkansas-Louisiana Gas Co.**, 8 Cir., 1964, 333 F. 2d 790, 795:

> "In determining responsibility for union activities, the principles of agency and its establishment are to be construed liberally."

29 U. S. C. A., § 152 (13) provides:

> "In determining whether any person is acting as an 'agent' of another person so as to make such other person responsible for his acts, the question of whether the specific acts performed were actually authorized or subsequently ratified shall not be controlling" (61 Stat. 139).

The record shows that the businessmen acted in Colson's interests. It is obvious from the statements made to the employees by the businessmen that the latter feared increased costs to Colson might force the company to leave town. Colson was aware of the activities of these citizens but made no effort to inform the employees that the businessmen were not acting for the company until January 28th. Dunagan was a frequent visitor at the

---

[1] "We have heard that some local businessmen have spoken with some of our employees concerning the organization of this plant by a union.

"The Company wishes it known that this was done on the businessmen's own initiative and that they were not authorized by the Company to speak on behalf of The Colson Corporation.

W. A. SHEFFIELD,
Plant Manager."

plant even after the 30th of November. The businessmen, through the use of CIDC, were instrumental in locating Colson in Caruthersville. It was stipulated that the R & R Corporation was formed to keep Colson's name out of the negotiations with the City and it is undisputed that Colson was aided by the services rendered to it by R & R. The January 28th notice was asserted to have been an effective revocation of any authority the businessmen might have had. The Board found that the notice was inadequate under the circumstances to erase the impression in the employees' minds of the connection between Colson and the businessmen. The notice did not repudiate the previous unlawful conduct nor did it state that such conduct was against company policy. The notice was not posted until approximately three weeks after the coercive conduct of the businessmen and the notice failed to state that R & R was no longer the agent of Colson. The businessmen were not mentioned by name, though most assuredly Colson knew that Dunagan was leading the anti-union battle and after the notice was posted January 28th the company's own supervisors committed independent § 8 (a) (1) violations which undoubtedly led employees to question the company's true position. In **N. L. R. B. v. Solo Cup Co.**, 8 Cir., 1956, 237 F. 2d 521, at 524, we stated that there was ample justification for the Board's statement in that case:

> "Nor was the Respondent relieved of such responsibility because of any instruction it issued to management personnel to remain neutral concerning union matters, **as these instructions, in any event, were not communicated to the employees.**" (Emphasis supplied.)

In **N. L. R. B. v. Economy Food Center, Inc.**, 7 Cir., 1964, 333 F. 2d 468, at 472, it was stated:

> "* * * The existence of a good faith doubt, in light of all the circumstances, raises mainly a question of

credibility, **N. L. R. B. v. Crean**, 326 F. 2d 391 (7th Cir. 1964), * * *."

On this record considered as a whole, we find substantial evidentiary support for the Board's finding The Colson Corporation did not have a good faith doubt as to the majority status of the Union and that its refusal to bargain was motivated by a desire to gain time in which to dissipate that majority. There is also ample support for the Board's finding that The Colson Corporation was responsible for the coercive activity of its agents and that the employees were in fact intimidated and coerced.

The petitioner's next contention is that:

> "* * * Having elected to proceed by the election processes of the act, the Union cannot now obtain recognition by this unfair labor practice procedure."

As previously stated, the Union filed an unfair labor practice charge against the petitioner after it had petitioned for an election. The Union withdrew this charge and proceeded to an election, which it lost. Thereafter the Union filed a charge alleging violations of § 8 (a) (5) and (1) for failure of petitioner to bargain with it on and after January 8, 1963.

The Trial Examiner found that The Colson Corporation did not have a good faith doubt of the Union's majority status, but he concluded that the Union had waived its right to file a § 8 (a) (5) charge, relying on the Board's rule in **Aiello Dairy Farms**, which held that a union waives a refusal to bargain charge by proceeding with an election. After the issuance of the Trial Examiner's decision and while this case was pending before the Board, the Board, in **Bernel Foam Products Co., Inc.**, 146 N. L. R. B. No. 161, reversed its holding in **Aiello**. Thus, the Board in its decision relied upon **Bernel Foam**, rejected the "waiver" theory and held that the company had violated § 8 (a) (5).

Petitioner argues that:

> "* * * as a matter of law, the ruling in **Bernel** is wrong. The two procedures are mutually inconsistent. A petition for an election proceeds upon the basis that there is a question of representation. A refusal to bargain charge proceeds upon the theory that there is no question of representation * * *."

The Board contends that:

> "The 'election of remedies' rule set forth in **Aiello** does not, of course, rest upon a statutory command. Rather, the ultimate issue presented is whether the Board properly exercised its discretion in fashioning a remedy where the employer has unlawfully refused to recognize the union **and** has unlawfully interfered with an election."

The position of the Board is that the choice of a remedy and the means of determining the employees' choice of a bargaining representative are matters within the Board's discretion.

Apparently only one other Court of Appeals has been faced with the resolution of this question. The District of Columbia Circuit, in **International Union of Electrical, Radio & Machine Workers, AFL-CIO v. N. L. R. B.**, decided May 13, 1965, stated at page 3 of the slip opinion:

> "* * * In particular, the Employer argues that the Union waived its right to file refusal-to-bargain charges by its action in proceeding to an election. This may have been a valid position under the rule announced in **Aiello Dairy Farms**, 110 N. L. R. B. 1365 (1954). But the Board has now rejected that rule, and we think, it was within its statutory authority in so doing. See **Bernel Foam Products Co.**, 146 N. L. R. B. No. 161 (1964); **National Labor Relations Board v. Stow Manufacturing Co.**, 217 F. 2d 900 (2d Cir.

1954), cert. denied, 348 U. S. 964 (1955); **National Labor Relations Board v. Howell Chevrolet Co.**, 204 F. 2d 79 (9th Cir. 1952), aff'd, 346 U. S. 482 (1953); cf. **National Labor Relations Board v. Seven-Up Co.**, 344 U. S. 344, 349 (1953); **Dayton Typographical Union No. 57 v. National Labor Relations Board**, 117 U. S. App. D. C. 91, at 104 ff., 326 F. 2d 634 at 645 ff. (1963). And see Comment, 39 N. Y. U. L. Rev. 866 (1964)."

We conclude that the Board's decision here comes within the scope of the statutory power granted to it by Congress. This question seems to be predominately a matter committed to administrative discretion.

Petitioner next contends that:

> "The Petitioner was not guilty of unfair labor practice in refusing to reinstate the four welders because:
>
> a—The welders were engaged in a walkout and protest of a promotion of a lead man. Promotion is exclusively a function of management and concerted activities respecting such matters are not protected by the Act."

On June 24, 1963, Davidson, Harwell, Pruitt and White, four welders in Colson's welding shop, walked off the job to protest the promotion by Colson of one Jackie Norris as a leadman. The record indicates that in May, 1963, Pruitt became acting leadman in the welding shop (though he received no increase in pay) and that sometime in June Jackie Norris was hired by Colson to work as a welder. On or about June 21, 1963, a Colson foreman posted notice to the effect that thereafter Norris would be the leadman. The tangible result of this position was an increase in pay of 10¢ per hour over the other welders and, as the Trial Examiner found, "* * * gave him [Norris] some authority over the other welders * * *." The welders who had been in the shop for some time protested to their

foreman that the position should have gone to Pruitt, who apparently was a more experienced welder, rather than to a new man. It is undisputed that on the morning of June 24th Davidson told the foreman that if The Colson Corporation did not put Norris back on the same pay scale as the other welders or bring the other welders up to his new scale, they would walk out. At noon on June 24th, after receiving no satisfaction from their demands, the four employees walked out of the plant. On June 25th a foreman visited Harwell and told him that if he wanted to return to work the company would insist upon a doctor's certificate establishing illness.[2] Harwell informed the foreman that he would not accept this strategy. The four employees returned to work in the early morning hours of June 26th but were not allowed to work as they had no doctor's certificate. Shortly thereafter they were terminated and were never re-employed. On these facts, the Trial Examiner concluded that these employees were engaged in protected concerted activity on June 24th and 25th; that they were economic strikers; and that they were entitled to re-employment if, at the time they abandoned their strike, they had not been replaced.

The Board argues that:

> "It is true, as petitioner has pointed out, that several cases have held that promotion to supervisory positions is a management prerogative, immune from employee protest * * *. But these cases are inapplicable here."

The Board's contention is that the supervisor of the welding department (Potts) at all material times was the same man and that the disputed vacant position was that of "leadman", which position did **not** encompass supervisory functions. Therefore, the cases relied upon by petitioner,

---

[2] Colson had a plant rule that an unexcused absence of three days would subject an employee to the penalty of discharge.

while correctly holding that the Act does not cover concerted activities which seek to alter management's choice of its own representatives, do not apply to the present situation. We agree with the Board. In **National Labor Relations Board v. Southern Bleachery & Print Works, Inc.**, 4 Cir., 1958, 257 F. 2d 235, 237, certiorari denied, 359 U. S. 911, 79 S. Ct. 588, 3 L. Ed. 2d 575, a case concerned with whether certain workers were "supervisors" or employees, the court said:

> "* * * The issue of fact is whether each machine printer is a supervisor of the three helpers in his unit, or merely a lead man of greater skill and authority than his helpers but without supervisory authority as defined in the statute."

At page 239 of 257 F. 2d, it is further stated:

> "* * * It is a question of fact in every case as to whether the individual is merely a superior workman or lead man who exercises the control of a skilled worker over less capable employees, or is a supervisor who shares the power of management."

The court in **Southern Bleachery & Print Works** supported the Board's determination that the workers were employees and not supervisors, even though the employees were in charge of cloth printing machines, at which other men worked, and the employees checked the quality of the cloth printed on the machine over which they had control, initialed pay increase cards, time cards and requests for materials. The work of the "leadman" in the present case does not encompass such a wide range of supervisory control. The "leadman" here helped the other welders with their problems in the shop and, as a consequence, received an additional 10¢ in remuneration. In **Cleaver-Brooks Mfg. Corp. v. N. L. R. B.**, 7 Cir., 1959, 264 F. 2d 637, certiorari denied, 361 U. S. 817, 80 S. Ct. 58, 4 L. Ed. 2d 63, and **Dobbs Houses, Inc. v. N. L. R. B.**, 5 Cir., 1963,

325 F. 2d 531, two cases relied upon by petitioner, the controversy was over the discharge of management representatives; i. e., a protest over the appointment of a foreman and a protest over the alleged discharge of an assistant manager-supervisor. The instant case involves no dispute by the employees over management's selection of its representative; rather, the employees were protesting the selection by management of a relatively new and inexperienced welder to be "leadman" in preference to the one employee who had been doing the work and who apparently had been promised the job. As stated in **International Union of United Brewery Workers, etc. v. N. L. R. B.**, U. S. App. D. C., 1961, 298 F. 2d 297, at 303, certiorari denied, 369 U. S. 843, 82 S. Ct. 875, 7 L. Ed. 2d 847:

> "It has seemed to us that if a mere employee at some stage may become a supervisor, the transition becomes an actuality when he is found to possess real power 'in the interest of the employer' to take meaningful action with respect to the statutory tests. It is not alone that he may hire or fire or lay off or discipline. He must do so in the interest of the employer. He must then, when acting, become in effect a part of management, **not simply a lead man or straw boss.**" (Emphasis supplied.)

We find that the four employees who left their jobs were not protesting the promotion of another employee to a supervisory position and that the cases relied upon by petioner have no application here.

Petitioner also contends that, "Even assuming the promotion of the lead man was a protected activity, the * * * means employed by the welders were not a protected activity because their conduct was only an intermittent work stoppage * * *", relying on this court's opinion in **N. L. R. B. v. Montgomery Ward**, 8 Cir., 1946, 157 F. 2d 486, at 496, where it is stated that employees "* * * could

not continue to work and remain at their positions, accept the wages paid to them, and at the same time select what part of their allotted tasks they cared to perform to their own volition * * *." But the **Montgomery Ward** case, supra, is inapposite in this situation. Here the four employees, after protesting strenuously to Foreman Potts over the manner in which the lead man was selected, walked out of the plant and did not return until June 26th, when they sought full re-employment. This is not a situation of intermittent work stoppage.

Petitioner's next contention is that:

> "Assuming that the walkout was a protected activity, the welders had been permanently replaced and therefore there was no obligation on the part of petitioner to reinstate them."

This is undoubtedly a correct statement of the applicable law and if, in fact, the employees, being economic strikers, had been replaced, petitioner would be under no obligation to reinstate them. **N. L. R. B. v. McKay Radio and Telegraph Co.**, 1938, 304 U. S. 333, 58 S. Ct. 904, 82 L. Ed. 1381. The evidence shows that Howell, Colson's plant superintendent, contacted a vocational training school immediately after the walkout at noon on June 24th. He could not reach anybody at the school on the 24th but he succeeded on the 25th of June. Howell testified that he requested the school to send over three or four welders and the next day, June 26th, a Wednesday, two welders reported. These two welders were given a welding test, which they passed, and Howell testified that they were hired to work for Colson. The welders were to report for work on the following Monday and on that date one welder decided not to take the job and the other welder apparently never even showed up for work. On Tuesday, June 25th, petitioner alleges that a permanent replacement was transferred into the welding department from the

grinding department and on that same day a welder who had been on sick leave reported back to work. Therefore, the company contends that since the two welders were hired from the training school (though they subsequently turned down the job) and two more men previously connected with Colson moved into the welding department, all four of the welders who walked off the job on June 24th had been permanently replaced.

The Trial Examiner found that the four welders who walked out on June 24th reported back to work at 7 o'clock the morning of June 26th. Howell testified that the two applicants from the training school were given their tests at about 8:30 and were notified around 9 o'clock that they were hired. Therefore, the four employees seeking re-employment were turned away before any job applicants appeared at the plant. As for Colson's contention that White was replaced during his absence because he "would have had to be laid off in order to make room for the welder reporting back from sick leave", the Board rejected this contention as being based upon "unconvincing" testimony. No evidence was ever introduced to show that White had been hired only to serve as a temporary employee until the regular welder regained his health. More damaging, though, to Colson's assertion as to White is the fact that Foreman Potts told White when he reported back for work on the morning of June 26th that if he would concede that he had been "sick", a job would still be open for him. The Trial Examiner also found that the employee moved from the grinding department to the welding department was not intended by Colson as a permanent replacement for any of the strikers.

We agree with the Board that petitioner refused to reemploy the four men because of their concerted activity protected under § 7 of the Act and that by so doing it committed a violation of § 8 (a) (1).

The petitioner complains next of a finding by the Trial Examiner that:

> "It was a violation of Section 8 (a) (1) of the Act for the Respondent, through its supervisors Dinnell and Potts, to question employee Harwell as to the union sympathies of his fellow employees and to suggest that he supply such information about them. It was equally violative of this same section of the Act for the Respondent, through Foreman Gantz, to express the threat that employee Dean would be discharged by the plant manager if he kept on 'talking Union.'"

Employee Gene Harwell was requested by company assembly room foreman Dinnell to talk to the employees in the welding department "and find out how they felt about the Union and which way they were going to vote". Harwell added that Dinnell "wanted me to talk to the welders and try to get them not to vote in a union." About a week before the election, company welding department foreman Earl Potts asked Harwell what he thought about the union and proceeded to question Harwell about his fellow employees. Potts also requested Harwell to talk to other employees and try and convince them that no union was needed. Employee Robert Dean was approached by company foreman Vernon Gantz after the election and accused of talking on behalf of the Union to other employees. Gantz warned Dean that Plant Manager Sheffield was aware of his conduct "and the next time it happens he is going to fire you". Gantz told Dean he was giving him this information for his own benefit.

Petitioner states that:

> "It is Petitioner's position that these conversations [between employee Harwell and Foreman Potts and Dinnell] did not violate the Act because it is not a violation of the Act to question employees concerning Union sympathies."

For support, petitioner relies on **N. L. R. B. v. Trumbull Asphalt Co. of Delaware**, 8 Cir., 1964, 327 F. 2d 841. We believe that case is factually different. There the superintendent, after learning from the union that it claimed a majority, questioned one Johnson as to who "was for the Union", and a few days later he again asked Johnson who the head of the union was. The court found that neither the superintendent nor Johnson mentioned names and the superintendent did not speak against the union. In our case, in addition to asking Harwell generally about union support, Foreman Dinnell requested Harwell to try to get the welders not to vote for the Union. Foreman Potts engaged in a similar request.

As to the finding that a § 8 (a) (1) violation also occurred when Foreman Gantz warned Dean that he would be discharged if he kept on talking for the Union, petitioner states that:

> "* * * It was merely an instruction to the employee not to use the employer's premises during working hours for Union activity."

The Trial Examiner did not so find. In the circumstances of this case, we cannot say that his decision was not supported by the evidence. The Trial Examiner specifically found that the testimony of Harwell and Dean was credible and was not contradicted or denied. None of the supervisors was called as a witness. It was a permissible conclusion for the Trial Examiner to find that the statement to employee Dean was a threat and an interference with his rights and, as such, constituted a violation of § 8 (a) (1).

The Board's order will be enforced in its entirety.

A true copy.

Attest:

Clerk, U. S. Court of Appeals, Eighth Circuit.

INDEX

	Page
Opinions below	1
Jurisdiction	1
Questions presented	2
Statute involved	2
Statement	3
A. The Board's findings of fact	3
B. The Board's conclusions and order	11
C. The court of appeals' decision	12
Argument	12
Conclusion	18

CITATIONS

Cases:

Aiello Dairy Farms, 110 NLRB 1365	14
Bernel Foam Products Co., 146 NLRB 1277	14, 15
M. H. Davidson Company, 94 NLRB 142	15
Howell Chevrolet Company, 95 NLRB 410	15
International Union of Electrical Workers v. *National Labor Relations Board*, 59 LRRM 2232	15
Irving Air Chute Company, Inc. v. *National Labor Relations Board*, 59 LRRM 3052	15
Joy Silk Mills, Inc. v. *National Labor Relations Board*, 185 F. 2d 732, certiorari denied, 341 U.S. 914	13
Medo Photo Supply Corp. v. *National Labor Relations Board*, 321 U.S. 678	13
Model Mill Company, Inc., 103 NLRB 1527	15
National Labor Relations Board v. *American Pearl Button Company*, 149 F. 2d 311	16
National Labor Relations Board v. *Flomatic Corporation*, 347 F. 2d 74	15
National Labor Relations Board v. *Guernsey-Muskingam Electric Co-Op.*, 285 F. 2d 8	17

Cases—Continued	Page
National Labor Relations Board v. *Howell Chevrolet Co.*, 204 F. 2d 79	15
National Labor Relations Board v. *Model Mill Co.*, 210 F. 2d 829	15
National Labor Relations Board v. *Philamon Laboratories, Inc.*, 298 F. 2d 176, certiorari denied, 370 U.S. 919	12-13
National Labor Relations Board v. *Phoenix Mutual Life Insurance Co.*, 167 F. 2d 983, certiorari denied, 335 U.S. 845	17
National Labor Relations Board v. *Salant & Salant*, 183 F. 2d 462	16
National Labor Relations Board v. *Southeastern Rubber Manufacturing Co., Inc.*, 213 F. 2d 11	15
National Labor Relations Board v. *Stow Mfg. Co.*, 217 F. 2d 900, certiorari denied, 348 U.S. 964	15
Republic Aviation Corp. v. *National Labor Relations Board*, 324 U.S. 793	17
Snow v. *National Labor Relations Board*, 308 F. 2d 687	13
Squirrel Brand Co., Inc., 96 NLRB 179	15
Stow Manufacturing Co., 103 NLRB 1280	15
United Mine Workers v. *Arkansas Oak Flooring Co.*, 351 U.S. 62	12
Universal Camera Corp. v. *National Labor Relations Board*, 340 U.S. 474	16
Statute:	
National Labor Relations Act, as amended (61 Stat. 136, 73 Stat. 519, 29 U.S.C. 151 *et seq.*)	2
Section 7	17
Section 8(a)(1)	11, 15, 17
Section 8(a)(5)	11, 12, 15
Section 8(c)	16

In the Supreme Court of the United States

OCTOBER TERM, 1965

No. 468

THE COLSON CORPORATION, PETITIONER

v.

NATIONAL LABOR RELATIONS BOARD

ON PETITION FOR A WRIT OF CERTIORARI TO THE UNITED STATES COURT OF APPEALS FOR THE EIGHTH CIRCUIT

BRIEF FOR THE NATIONAL LABOR RELATIONS BOARD IN OPPOSITION

OPINIONS BELOW

The opinion of the court of appeals (Pet. 20-44) is reported at 347 F. 2d 128. The Board's Decision and Order (J.A. 316-326)[1] are reported at 148 NLRB 827.

JURISDICTION

The judgment of the court of appeals was entered on June 30, 1965, and a petition for rehearing was

---

[1] "J.A." references are to the printed record prepared for the court of appeals and filed with the petition.

denied on July 9, 1965 (Pet. 2). The petition for a writ of certiorari was filed on August 19, 1965. This Court's jurisdiction is invoked under 28 U.S.C. 1254 (1).

QUESTIONS PRESENTED

1. Whether the Board properly found that the employer was obliged to recognize the union as the representative of his employees and properly ordered him to bargain with the union.

2. Whether the Board's finding that the employer was responsible for coercive anti-union conduct by businessmen in the community was supported by substantial evidence.

3. Whether, in the circumstances of this case, a "walk out" by certain employees protesting the employer's selection of a "leadman" was a concerted activity protected by Section 8(a)(1) of the Act.

4. Whether the Board's finding that the employer, through its supervisors, threatened and coerced employees in violation of Section 8(a)(1) is supported by substantial evidence.

STATUTE INVOLVED

The relevant provisions of the National Labor Relations Act, as amended (61 Stat. 136, 73 Stat. 519, 29 U.S.C. 151 *et seq.*), are set forth at pp. 18-19 of the petition.

STATEMENT

A. THE BOARD'S FINDINGS OF FACT

1. The Caruthersville Industrial Development Corporation ("CIDC") was formed by citizens of Caruthersville, Missouri, for the purpose of attracting new industry to the area. The president of CIDC was Gordon Wright; Horace Dunagan, president of the local bank, served as vice president. In addition to Wright and Dunagan, other local businessmen were CIDC stockholders. (J.A. 285; 27, 30, 222.)

In 1962, after petitioner Colson Corporation ("the Company") had decided to establish a plant in Caruthersville, an organization called R & R Corporation ("R & R") was set up with a capital of $500 furnished by CIDC (J.A. 285; 67-68). R & R was formed in order to conceal the Company's name in the negotiations with the city, and to enable the Company to close down its plant in Ohio without publicity concerning the move (*ibid.*). The president of R & R was Wright; Dunagan served as its vice president; and Company attorney James Reeves was its secretary (J.A. 285; 27, 30, 67-68).

Construction of the Company's new plant began in June 1962, a few employees commenced working in July, but the plant did not officially open until September 17, 1962 (J.A. 285; 194, 207). During the construction and early production phase, Company Vice President George Jones and other Company officials were actively managing the plant and were paid directly by the Company (J.A. 285-286; 192, 198, 207-208). But, new employees were informed

that they were working for R & R and, upon being hired, were given a booklet of work rules which referred to their employer as R & R (J.A. 287; 259-269). The wages of rank-and-file employees and other administrative expenses were paid with R & R checks signed by Dunagan. R & R, in turn, was reimbursed by Colson for all of these expenditures. None of the officers of R & R had any management functions and all served without compensation (J.A. 286, 287; 29-30, 68, 207-208).

On November 30, 1962, the officers of R & R resigned and transferred their shares to Colson officers.[2] Later Colson directed that R & R be liquidated, a directive that was being carried out at the time of the Board hearing (J.A. 286; 67-68). CIDC was reimbursed by Colson for its initial investment of $500 in R & R, the lease between R & R and the city was cancelled, and a new lease between the city and the Colson Corporation was executed (J.A. 67-68).

2. In late December and early January 1963, the Union[3] began an organizational campaign among the Company's employees. On January 3, 1963, the Union sent a telegram to Company Plant Manager William Sheffield, informing the Company of its campaign and that employees Odell Thornton, Harlin Crayne, Herman Goodwin, Ralph Elkins, and Herman Miller were acting as members of its organizational committee (J.A. 279; 249). This telegram was received

---

[2] The employees were never notified of R & R's "departure".

[3] International Brotherhood of Boilermakers, Iron Ship Builders, Blacksmiths, Forgers and Helpers, AFL-CIO.

by the Company the next morning, January 4 (J.A. 279; 172-173, 249).

The same day, a group of about 25 local businessmen met to discuss the news of the Union's arrival (J.A. 279-280; 173, 187-188). Otis Hardy, a businessman who attended this meeting, explained that Mayor Rogers informed the group that the Union "was going to try to come in to Colson the next day, and asked if the businessmen would try and contact some of the employees that night to see if they would hold off voting to bring the Union in for some little time in order to let Colson get through their probationary training period . . ." (J.A. 279-280; 188). It was further suggested that the men pair off and contact the employees to persuade them to vote against the Union (J.A. 280; 189-190).

3. By January 8, 1963, the Union had obtained 29 authorization cards in a unit conceded by the Company to be appropriate (J.A. 290-292; 5, 9, 71-73, 86-87, 97-99, 106-107, 108-109, 112-113, 120, 123-124, 127-128, 130-132, 134-136, 138-139, 141-143, 145, 146-148, 152-153, 183-184, 185-186, 233-247).[4] The parties stipulated that on this date there were 57 employees in the unit (J.A. 290; 23, 228-229). Union representatives Kincaid and Russell went to the Company's plant, spoke to Plant Manager Sheffield, and gave him a letter stating that the Union represented a majority of the Company's employees, requesting recognition as their representative, and offering to

---

[4] The authorization card recited that the signer was thereby selecting the Union "as my collective bargaining agent" (J.A. 290, n. 3).

submit the authorization cards to a neutral third party for checking (J.A. 278; 154-155, 250). After reading this letter and being orally informed by Russell that the Union was willing to submit the cards for authentication, Sheffield refused to recognize the Union (J.A. 278; 154-155).

On January 10, the Union filed a representation petition accompanied by 32 authorization cards (J.A. 278; 155-157, 258). On January 14, the Company sent a letter to the Union confirming its prior refusal to recognize the Union (J.A. 251). A Board election was held on March 22, which the Union lost, but timely objections were filed (J.A. 278; 157; G.C. Exh. 12). On May 8, the Regional Director issued his report on the objections, recommending that the election be set aside on the ground that Company conduct had created an atmosphere in which a free and fair election could not be held (J.A. 278; G.C. Exh. 12). On May 28, the Union filed the unfair labor practice charges which initiated the instant case, and a complaint was issued on them in October (J.A. 276).[5]

4. The conduct which formed the basis for setting aside the election and for some of the unfair labor practice charges was as follows: On January 4, 1963, after the meeting of the businessmen (*supra*, p. 5), employee Mike Warren was visited at his home by furniture dealer Gordon Wright[6] and paint store

---

[5] In view of the unfair labor practice proceeding, on December 9, 1963, the Board dismissed the election petition (J.A. 279; G.C. Exh. 15).

[6] As indicated, *supra*, p. 3, Wright was president of both CIDC and R & R.

owner Jackie Jones (J.A. 282; 148). Warren was told that a vote for the Union "might cause the Company to move away," and that they had the names of the Union organizers (J.A. 282; 149). About 2 weeks later, Warren was again visited by Wright; this time Wright wanted Warren to sign a card repudiating the Union so "he would know what [Warren] was going to do" (J.A. 282; 149-150). Warren refused and told Wright that he was "sick and tired of the whole mess" (J.A. 282; 150). Employees Elbert Brees (J.A. 280; 109-111), Woodrow Webber (J.A. 280-281; 142-143), Raymond Hastings (J.A. 282; 85-86), and Wendell Jones (J.A. 94-95) were also visited by local businessmen under similar circumstances and warned of dire consequences in the event the Union successfully organized the Company.

On January 5, Banker Horace Dunagan [7] and Mayor Rogers met with employees Harlin Crayne and Odell Thornton, both of whom were named as members of the Union organizational committee in the telegram received by the Company the previous day (J.A. 281; 99-100). Dunagan asked where the authorization cards were located and stated "he wanted [them] to destroy the cards or get rid of them" (J.A. 281; 100-101). Dunagan also asked how he could locate the other three members of the organizational committee (J.A. 281; 101-102). At the Board hearing, Dunagan testified that he kept a "mental list" of those employees who were for or against the Union (J.A. 180-181).

---

[7] Dunagan, in addition to being an officer in both R & R and CIDC, was a daily visitor to the plant (J.A. 28).

Dunagan also spoke to employees Nebert Davidson and Paul Hundhausen shortly before the election. Dunagan visited Davidson twice, and both times inquired what he thought about the Union and expressed the desire that the Union would not succeed in organizing the plant (J.A. 283; 59-61). About 4 days before the March 22 election, Dunagan told Hundhausen that "it would be better if the union was not to come in at this time, that he had other prospects of other factories that he might possibly be able to get if we had no labor trouble at this time" (J.A. 283; 113-114).[8]

Company supervisors as well sought to dissuade the employees. Employee Gene Harwell was requested by Assembly Room Foreman James Dinnell to talk to the employees in the welding department "and find out how they felt about the Union and which way they were going to vote" (J.A. 284; 41-42). Harwell added that Dinnell "wanted me to talk to the welders and try to get them not to vote in a union" (J.A. 42). About a week before the election, Welding Department Foreman Earl Potts asked Harwell what he thought

---

[8] On January 28, 1963, the Company posted the following notice (J.A. 272) at its plant:

> We have heard that some local businessmen have spoken with some of our employees concerning the organization of this plant by a union.
>
> The Company wishes it known that this was done on the businessmen's own initiative, and in that they were not authorized by the Company to speak on behalf of The Colson Corporation.
>
> W. A. Sheffield
> Plant Manager

about the Union and proceeded to question Harwell about his fellow employees. Potts also requested Harwell to talk to other employees and try and convince them that no union was needed (J.A. 284; 41-42). Employee Robert Dean was approached by Company Foreman Vernon Gantz after the election and accused of talking on behalf of the Union to other employees. Gantz warned Dean that Plant Manager Sheffield was aware of his conduct "and the next time it happens he is going to fire you" (J.A. 284; 89-92). Gantz told Dean he was giving him this information for his own benefit (J.A. 91-92).

5. Employees Nebert Davidson, Gene Harwell, Leonard Pruitt, and Henry White worked in the welding department under Company Foreman Earl Potts. In addition, the Company had a "leadman" in the department who was paid 10¢ more per hour than rank-and-file employees for helping them with production problems (J.A. 294-295; 32-33, 43-44). About May 1, 1963, the leadman quit and Potts told the welders that, thereafter, Pruitt would be the new leadman (J.A. 294-295; 32-33, 43-44, 48-49, 55-56, 64-65). However, the Company hired Jackie Norris, an inexperienced welder, and decided to promote him instead to the position of leadman (J.A. 294-295); 49, 65). On June 20, Davidson, hearing a rumor that Norris was to become the new leadman, protested to Plant Superintendent Charles Howell that "you bring this boy off the street . . . and make him leader when the job had been promised to another man . . . you are discriminating against us." (J.A. 57-58, 64). Davidson obtained no satisfaction from Howell and

the next day, the Company posted a notice that Norris was the new leadman (J.A. 294-295; 33, 55-56). The welders futilely protested to Potts that the promotion should have gone to Pruitt (J.A. 295; 33-34, 43-44, 49, 56-57), and discussed among themselves what further action to take (J.A. 295; 33-35).

On Monday morning, June 24, Davidson, acting as spokesman for the group, told Potts that "we'd give him until noon to get some action or we were going to walk out. . . . [W]e told him that we didn't want to lose our job, that we'd come back before the three days are up.[*] . . . [W]e want to protest, maybe the head office will hear about it . . . ." (J.A. 295; 57-58). At about noon on June 24, the four named welders left the plant (J.A. 295; 35, 44-45, 58-59). The next day, Company Foreman James Dinnell visited welder Harwell at his home and told him that he could not return to work unless he showed Potts a doctor's certificate. Harwell told Dinnell that he was not sick, that Potts knew the reason for his absence, and that he would talk to Potts himself the next morning (J.A. 295-296; 44-45).

The next morning all four employees reported for work at 7 a.m., the beginning of the shift (J.A. 296; 44-46). Potts met them and said they could not return to work unless they had certificates from a doctor explaining that they had been sick (J.A. 296; 35, 46, 59). When they informed Potts that they had remained absent in protest, Potts replied: "Well, the

---

[*] The Company had a rule that an unexcused absence of 3 days would subject an employee to discharge (J.A. 65).

management says you can't go to work without a doctor's statement" (J.A. 296; 59, 66). They were then terminated and have never been reemployed (J.A. 296; 21-23, 46-47, 59).

B. THE BOARD'S CONCLUSIONS AND ORDER

The Board found that the Company was responsible for the conduct of the local businessmen and that, through these agents and its supervisors, the Company had violated Section 8(a)(1) of the Act by threatening and coercively interrogating employees, and by requesting them to report on the union activities of fellow employees (J.A. 281-290, 317-318). The Board also found that the Company violated Section 8(a)(5) and (1) of the Act by refusing to recognize and bargain with the Union since January 8, 1963, because the Company was motivated, not by a good faith doubt as to the Union's majority status, but by a desire to gain time in which to undermine the Union (J.A. 290-293, 317-318).[10] Finally, the Board found that the Company violated Section 8(a)(1) of the Act by refusing to rehire employees White, Davidson, Harwell, and Pruitt because, in protesting the selection of the new leadman, they had engaged in protected concerted activities (J.A. 294-300). The Board ordered the Company to cease and desist from the unfair labor practices found; to bargain with

---

[10] The Board further found that the Company violated Section 8(a)(5) and (1) of the Act by granting wage increases to the employees on March 27 and December 16, 1963, without bargaining with the Union (J.A. 294; 102-103, 202-203, 248-249).

the Union, upon request; to offer reinstatement to the discriminatees, with backpay; and to post appropriate notices (J.A. 320-326).

C. THE COURT OF APPEALS' DECISION

The court of appeals sustained the Board's findings and enforced its order in full (Pet. 20-44).

ARGUMENT

The decision of the court of appeals is correct and is not in conflict with the decision of any other circuit. There is thus no occasion for further review.

1. Petitioner contends that the Board should not have ordered the Company to recognize the Union until the Union had first shown, in a secret-ballot election, that it had the support of a majority of the employees (Pet. 10-12). But, the Board found, and the court below agreed, that, at the time the Union sought recognition from the Company, it had valid authorization cards signed by a majority of the employees in the unit and that the Company, in refusing recognition, was not motivated by a good faith doubt as to the Union's majority, but by a desire to gain time in order to undermine the Union (J.A. 292-293, 317-318; Pet. 29, 35). It is well settled that, in these circumstances, an employer violates Section 8(a)(5) of the Act if he refuses to recognize the union notwithstanding that no election has been held. See *United Mine Workers* v. *Arkansas Oak Flooring Co.*, 351 U.S. 62, 71-72, and cases cited at n. 8 therein; *National Labor Relations Board* v. *Philamon Labora-*

tories, Inc., 298 F. 2d 176, 179 (C.A. 2), certiorari denied, 370 U.S. 919; *Snow* v. *National Labor Relations Board*, 308 F. 2d 687, 691, 694 (C.A. 9); *Joy Silk Mills, Inc.* v. *National Labor Relations Board*, 185 F. 2d 732, 743 (C.A. D.C.), certiorari denied, 341 U.S. 914. In the light of the Company's subsequent unfair labor practices and the other evidence summarized in the Statement (pp. 6-9), it is clear that there is ample evidentiary support for the Board's findings.[11] Thus, the Board properly ordered the Company to bargain with the Union.

---

[11] Petitioner contends that the Board erred in counting the authorization card signed by employee Downing, because he testified that he had signed the card out of fear based upon a prior experience with a different union in another city (Pet. 28-29; J.A. 121). However, where, as here, the cards were unequivocal (see n. 4, *supra*) and there is no showing that the union representatives used coercion or misrepresented the purpose of the cards at the time they were signed, the courts have consistently held that testimony by employees, given long after the cards were obtained, as to their motives in signing may not be used to impeach the cards themselves (see cases cited by the court below, Pet. 28-29). As the court below stated (Pet. 29): "The Union and the Board were entitled to rely upon this authorization card, as there was no evidence that Downing was subjected to any abuse or coercion by the charging party in the present proceedings."

Petitioner also asserts that the Board should not have counted the authorization cards of four other employees because they later signed cards repudiating the Union (Pet. 11). But, an employer "cannot, as justification for its refusal to bargain with the union, set up the defection of union members which it had induced by unfair labor practices, even though the result was that the union no longer had the support of a majority." *Medo Photo Supply Corp.* v. *National Labor Relations Board*, 321 U.S. 678, 687.

Nor is there merit to petitioner's further contention (Pet. 12-14) that the Board could not order the Company to bargain with the Union because, by proceeding to an election in the face of the Company's refusal to bargain, the Union waived its right to file unfair labor charges respecting that conduct. The Board enunciated this waiver rule in *Aiello Dairy Farms*, 110 NLRB 1365, but subsequently found that it did not serve to effectuate the policies of the Act. As the Board explained in *Bernel Foam Products Co.*, 146 NLRB 1277, 1280, which was followed here:

> * * * [T]here is no warrant for imposing upon the union * * * an irrevocable option as to the method it will pursue in seeking vindication of the employees' representation rights while permitting the offending party to enjoy at the expense of public policy the fruits of such unlawful conduct. The fact that in an election a vote favorable to the union may obviate for it the necessity for pursuing the unfair labor practice route does not, in our view, warrant requiring that the union forfeit the right to request that the effect upon it of the employer's unlawful conduct be rectified when it develops that such conduct has been sufficiently onerous to interfere with the election and to cause a substantial deterioration in the union's [majority] status.

The court below properly concluded that, since the rule set forth in *Aiello* was not a statutory command but a matter of Board discretion, the Board could change the rule if it found, as it did, that it did not effectuate the policies of the Act (Pet. 36-37). The view of the court below is in accord with that of the

other circuits which have had occasion to consider the *Bernel Foam* doctrine. *International Union of Electrical Workers* v. *National Labor Relations Board*, 59 LRRM 2232 (C.A. D.C.), petition for certiorari pending, No. 446, this Term; *Irving Air Chute Company, Inc.* v. *National Labor Relations Board*, 59 LRRM 3052 (C.A. 2).[12]

National Labor Relations Board v. *Flomatic Corporation*, 347 F. 2d 74 (C.A. 2) (Pet. 12), is not to the contrary. The Second Circuit, in its subsequent decision in *Irving Air Chute, supra*, indicated that the refusal to enforce a bargaining order in *Flomatic* rested on the special circumstances of that case; i.e., there was no violation of Section 8(a)(5), and the Section 8(a)(1) violation was not "flagrant." Here, there was a violation of Section 8(a)(5) and the Section 8(a)(1) violations were extensive.

2. Petitioner's contention (Pet. 15-16) that the Board erred in holding the Company responsible for the conduct of the local citizens, and in finding that

---

[12] The *Aiello* rule was actually a departure from prior Board precedent. See, e.g., *The M. H. Davidson Company*, 94 NLRB 142; *Howell Chevrolet Company*, 95 NLRB 410; *Squirrel Brand Co., Inc.*, 96 NLRB 179; *Stow Manufacturing Co.*, 103 NLRB 1280; *Model Mill Company, Inc.*, 103 NLRB 1527. The earlier rule, to which *Bernel Foam* in effect returns, had been approved by the courts on many occasions. See *National Labor Relation Board* v. *Howell Chevrolet Co.*, 204 F. 2d 79 (C.A. 9); *National Labor Relations Board* v. *Model Mill Co.*, 210 F. 2d 829 (C.A. 6); *National Labor Relations Board* v. *Southeastern Rubber Manufacturing Co., Inc.*, 213 F. 2d 11 (C.A. 5); *National Labor Relations Board* v. *Stow Mfg. Co.*, 217 F. 2d 900 (C.A. 2), certiorari denied, 348 U.S. 964.

such conduct was coercive rather than protected free speech, presents only evidentiary issues which do not warrant review by this Court. See *Universal Camera Corp.* v. *National Labor Relations Board*, 340 U.S. 474, 491. In any event, for the reasons set forth by the court below (Pet. 33-34), the Board was fully justified in imputing the conduct of the businessmen to the Company, and in concluding that the notice posted by the Company (n. 8, *supra*) was insufficient to erase the impression in the employees' minds of the connection between the two. Similarly, it is clear that the conduct of the businessmen in this case—attempting to have the authorization cards destroyed and threatening the employees with closing of the plant—went beyond the mere expression of views and opinion protected by Section 8(c) of the Act, and distinguishes this case from *National Labor Relations Board* v. *Salant & Salant*, 183 F. 2d 462 (C.A. 6), and *National Labor Relations Board* v. *American Pearl Button Company*, 149 F. 2d 311 (C.A. 8).

3. Petitioner's remaining contentions (Pet. 16-17) likewise present no issue warranting review by this Court. The Board found that the walkout of the welders was in protest over the failure of the Company to appoint one of their group, employee Pruitt, to the position of leadman (J.A. 296-298). Since the leadman worked in close proximity with the welders, relaying instructions to them, it is apparent that they had an immediate and direct interest in who filled that position. Accordingly, the welders, in walking out, were clearly engaging in concerted activities for

their own mutual aid or protection, within the meaning of Section 7 of the Act.[13]

Nor is there substance to the contention that the Board's holding that the interrogations here violated Section 8(a)(1) is in conflict with other decisions. Whether or not interrogation is coercive depends upon the facts of each case, and, on the facts here, there was ample basis for the Board's finding of coercion (J.A. 284; 41-42, 89-92).[14]

---

[13] See *National Labor Relations Board* v. *Phoenix Mutual Life Insurance Co.*, 167 F. 2d 983, 987-988 (C.A. 7), certiorari denied, 335 U.S. 845; *National Labor Relations Board* v. *Guernsey-Muskingum Electric Co-op.*, 285 F. 2d 8, 12-13 (C.A. 6).

[14] Contrary to petitioner (Pet. 17), there is nothing in the Board's decision which requires the Company to make its premises available for organizational activity without limitation. The Company, however, was seeking to bar employees from engaging in such activity not only during working time, but also during non-working time. This it could not do under principles established in *Republic Aviation Corp.* v. *National Labor Relations Board*, 324 U.S. 793.

CONCLUSION

The petition for a writ of certiorari should be denied.

Respectfully submitted,

THURGOOD MARSHALL,
Solicitor General.

ARNOLD ORDMAN,
General Counsel,

DOMINICK L. MANOLI,
Associate General Counsel,

NORTON J. COME,
Assistant General Counsel,

PAUL M. THOMPSON,
Attorney,

National Labor Relations Board.

SEPTEMBER 1965

☆ U. S. GOVERNMENT PRINTING OFFICE: 1965 787415 198